

REPORT TO:	Health and Social Care Scrutiny Sub Committee 17 January 2017
AGENDA ITEM:	9
SUBJECT:	Outcome Based Commissioning for Over 65s – The Croydon Alliance
LEAD OFFICER:	Executive Director: Barbara Peacock, Executive Director, People Director/Head of Service: Rachel Soni, Head of Adults, Health & Integration; Sarah Ireland, Director of Strategy, Communities & Commissioning & Pratima Solanki, Director of Adult Social Care and Disabilities
CABINET MEMBER:	Councillor Louisa Woodley, Cabinet Member for Families, Health and Social Care

ORIGIN OF ITEM:	Cabinet Members have offered this item to the Committee by way of review of the Cabinet decision in December 2016
BRIEF FOR THE COMMITTEE:	To consider the report and the recommendations agreed by the Cabinet in December 2016.

1. EXECUTIVE SUMMARY

1.1 The purpose of this paper is provide an overview and update of the Outcomes Based Commissioning for Over 65s (OBC) programme to the Health and Social Care Scrutiny Sub Committee. The attached Cabinet paper of 12 December provides the detail of the programme and intended decisions, summarised below.

1.2 OBC brings together a number of recommendations from existing strategies that have been developed, including The Independence strategy 2015-18 and Croydon-wide End of Life Strategy 2015 and the emerging Out of Hospital Strategy 2016. The contract for delivery of integrated health and social care will go further than before and takes a pro-active and transformational position. The individual and their family will be at the centre of Croydon's health and care system, ranging from the promotion of good health and well-being, through early intervention and support and, when needed, the delivery of treatment and care services. Croydon's older people and their families should expect to experience

seamless, joined- up social care and health provision of consistent quality and high standard; services will be arranged around them and their needs.

1.3 An Alliance of Commissioners and Providers in Croydon has been formed to deliver the transformation with the following parties:

- Age UK Croydon
- Croydon Council Adult Social Care
- Croydon GP Collaborative
- Croydon Health Services NHS Trust
- South London and Maudsley Mental Health NHS Foundation Trust
- Croydon Council as Commissioner
- Croydon Clinical Commissioning Group

1.2 The following recommendations were agreed at Council Cabinet on 12 December 2016. The Leader of the Council has delegated to the Cabinet the power to make the decisions set out in the recommendations below:

RECOMMENDATIONS

- 1 To note the contents of the report and direction of travel for the Outcomes Based Commissioning for Over 65s programme.
- 2 Delegate to the Executive Director of People and the Executive Director of Resources in consultation with the Cabinet Member for Families, Health and Social Care and the Cabinet Member for Finance and Treasury the power to make the decisions in two phases set out below:

Phase One

- award of the Alliance Agreement; and
- award of the 'in scope' Service Contract (s) to commence on or around 1 April 2017

Phase Two

- the subsequent inclusion of the fully developed risk and benefit share mechanism into the Alliance Agreement before 31 March 2018.

1.3 The signing of the Alliance Agreement and in scope service contracts in phase one is planned to be completed between the 31 January and 31 March 2017 for a commencement date of April 2017. The contracts will be for a period of 1+9 years with a total value of c£223m per annum, £44m (updated since Cabinet) of that is social care spend at year one. More detailed risk share arrangements will be developed during the transition year which will require a second delegated decision

at phase two. A delegated decision report will be completed and posted as a key decision as each decision is taken.

2. Adult Social Care In-Scope Over 65s Contracts and Spend

2.1 The in-scope contracts to be awarded are detailed in section 5.8 of the Cabinet report, to Age UK Croydon and Croydon Health Services for a value of c£1.84m per annum. The remainder of the £44m (updated since Cabinet) spend for social care for over 65s is made up of commissioned third party spend such as domiciliary care and residential and nursing placements for older people and in-house provision including assessment and case management. The breakdown of spend per sector for year one is as follows:

- Croydon Council in house provision - £11.4m
- Independent Sector - £31m
- Third Sector - £1.5m

2.2 It is expected that the shift of resources through whole system transformation will be from acute to community and preventative provision; including to social care, the voluntary sector and primary care. Detailed financial modelling being completed will show this and models the requirement for growth and savings per year.

3.0 RECOMMENDATION

3.1 The Sub Committee is recommended to:

- Note the contents of this paper and the attached Cabinet Paper of 12 December 2016 and the recommendations agreed.

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BACKGROUND DOCUMENTS:

None.

Appendix 1

Outcomes Based Commissioning (OBC) for Over 65s – The Croydon Alliance
Cabinet paper – 12 December 2016

See Attached Report